

January 6, 2026

## Consolidated Financial Results for the Nine Months Ended November 30, 2025 (Under Japanese GAAP)

Company name: ARCLANDS CORPORATION  
 Listing: Tokyo Stock Exchange  
 Securities code: 9842  
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 Scheduled date to commence dividend payments: -  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the nine months ended November 30, 2025 (from March 1, 2025 to November 30, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
November 30, 2025	256,166	7.7	11,597	(8.7)	11,403	(27.4)	7,071	(27.4)
November 30, 2024	237,813	0.9	12,702	4.1	15,713	26.4	9,743	8.0

Note: Comprehensive income For the nine months ended November 30, 2025: ¥7,288 million [8.4%]  
 For the nine months ended November 30, 2024: ¥6,724 million [(33.4)%]

	Basic earnings per share		Diluted earnings per share	
	Yen		Yen	
Nine months ended				
November 30, 2025	113.30		-	
November 30, 2024	156.40		-	

#### (2) Consolidated financial position

	Total assets		Net assets		Equity-to-asset ratio		Net assets per share	
	Millions of yen		Millions of yen		%		Yen	
As of								
November 30, 2025	347,630		127,218		36.4		2,014.75	
February 28, 2025	334,645		121,467		36.1		1,940.00	

Reference: Equity  
 As of November 30, 2025: ¥126,573 million  
 As of February 28, 2025: ¥120,859 million

### 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended February 28, 2025	-	20.00	-	20.00	40.00
Fiscal year ending February 28, 2026	-	20.00	-		
Fiscal year ending February 28, 2026 (Forecast)				20.00	40.00

Note: Revisions to the forecast of cash dividends most recently announced: None

### 3. Forecast of consolidated financial results for the fiscal year ending February 28, 2026 (from March 1, 2025 to February 28, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	
Fiscal year ending February 28, 2026	342,500	8.5	14,500	(10.7)	14,000	(27.0)	8,000	(21.0)		127.98

Note: Revisions to the earnings forecasts most recently announced: Yes

For more information on the revision of the earnings forecast, please refer to the "Notice of Revision of the Full-Year Earnings Forecast" announced today (January 6, 2026).

The number of shares used to calculate "net income per share" is the average number of shares during the period, calculated in days until the end of the fiscal year.

\* **Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 1 company (Pets First Holdings Co., Ltd.)

Note: For details, see "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes on Quarterly Consolidated Financial Statements (Notes on Changes to the Scope of Consolidation or Scope of Application by the Equity Method)"

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of November 30, 2025	64,733,372 shares
As of February 28, 2025	64,733,372 shares

(ii) Number of treasury shares at the end of the period

As of November 30, 2025	1,909,953 shares
As of February 28, 2025	2,434,592 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended November 30, 2025	62,409,277 shares
Nine months ended November 30, 2024	62,301,142 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

\* Proper use of earnings forecasts, and other special matters

The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors. Please refer to "(3) Explanation on consolidated earnings forecasts and other forward-looking statements" of "1. Qualitative Information on Quarterly Financial Results" on page 3 of the attached materials for the conditions that form the assumptions for the earnings forecasts and cautions concerning the use thereof.

## Quarterly consolidated balance sheet

(Millions of yen)

	As of February 28, 2025	As of November 30, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	18,053	19,351
Notes and accounts receivable - trade	10,912	15,375
Merchandise and finished goods	52,741	58,172
Other	5,568	6,990
Allowance for doubtful accounts	(37)	(147)
Total current assets	87,237	99,743
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	96,490	110,353
Land	62,924	45,199
Leased assets, net	17,217	17,011
Other, net	8,557	5,541
Total property, plant and equipment	185,189	178,106
Intangible assets		
Goodwill	16,096	20,701
Trademark right	7,433	7,099
Other	7,291	7,670
Total intangible assets	30,821	35,471
Investments and other assets		
Investment securities	2,785	3,143
Leasehold and guarantee deposits	24,746	25,368
Other	3,910	5,857
Allowance for doubtful accounts	(45)	(60)
Total investments and other assets	31,396	34,309
Total non-current assets	247,407	247,887
Total assets	334,645	347,630

	As of February 28, 2025	As of November 30, 2025
<b>Liabilities</b>		
Current liabilities		
Accounts payable - trade	32,706	40,632
Electronically recorded obligations - operating	9,798	8,996
Short-term borrowings	28,800	38,444
Current portion of long-term borrowings	26,004	9,996
Current portion of bonds payable	100	-
Lease liabilities	1,708	1,791
Income taxes payable	3,532	4,847
Provision for bonuses	1,954	3,167
Provision for shareholder benefit program	276	166
Provision for retirement benefits for directors (and other officers)	180	-
Contract liabilities	635	1,128
Asset retirement obligations	-	1
Other	14,794	15,841
Total current liabilities	120,491	125,013
Non-current liabilities		
Long-term borrowings	42,014	47,027
Lease liabilities	22,980	22,526
Long-term guarantee deposits	15,359	15,890
Retirement benefit liability	427	438
Asset retirement obligations	5,737	6,336
Other	6,167	3,177
Total non-current liabilities	92,686	95,398
Total liabilities	213,178	220,411
Net assets		
Shareholders' equity		
Share capital	6,462	6,462
Capital surplus	11,312	11,605
Retained earnings	106,285	110,815
Treasury shares	(3,276)	(2,570)
Total shareholders' equity	120,784	126,313
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	198	342
Foreign currency translation adjustment	(124)	(141)
Deferred gains or losses on hedges	-	58
Total accumulated other comprehensive income	74	259
Non-controlling interests	607	645
Total net assets	121,467	127,218
Total liabilities and net assets	334,645	347,630

## Quarterly consolidated statement of income

(Millions of yen)

	Nine months ended November 30, 2024	Nine months ended November 30, 2025
Net sales	237,813	256,166
Cost of sales	148,876	158,624
Gross profit	88,936	97,541
Operating revenue		
Lease revenue	10,915	11,819
Other	216	211
Operating gross profit	100,069	109,571
Selling, general and administrative expenses	87,367	97,974
Operating profit	12,702	11,597
Non-operating income		
Interest income	36	51
Dividend income	237	17
Purchase discounts	69	48
Gain on sale of investment securities	2,442	-
Foreign exchange gains	14	79
Share of profit of entities accounted for using equity method	172	103
Other	958	529
Total non-operating income	3,932	829
Non-operating expenses		
Interest expenses	897	815
Other	22	208
Total non-operating expenses	920	1,023
Ordinary profit	15,713	11,403
Extraordinary income		
Gain on sale of non-current assets	4	665
Total extraordinary income	4	665
Extraordinary losses		
Loss on retirement of non-current assets	94	148
Loss on store closings	302	172
Dismantlement expanses	87	103
Provision of allowance for doubtful accounts	81	-
Other	116	51
Total extraordinary losses	683	476
Profit before income taxes	15,035	11,591
Income taxes - current	5,474	7,658
Income taxes - deferred	(233)	(3,168)
Total income taxes	5,241	4,489
Profit	9,793	7,102
Profit attributable to non-controlling interests	49	31
Profit attributable to owners of parent	9,743	7,071

## Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Nine months ended November 30, 2024	Nine months ended November 30, 2025
Profit	9,793	7,102
Other comprehensive income		
Valuation difference on available-for-sale securities	(3,086)	143
Foreign currency translation adjustment	16	(12)
Deferred gains or losses on hedges	-	58
Share of other comprehensive income of entities accounted for using equity method	1	(3)
Total other comprehensive income	(3,068)	186
Comprehensive income	6,724	7,288
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,674	7,256
Comprehensive income attributable to non-controlling interests	49	32

(Notes on segment information, etc.)

Segment Information

I. The nine months of the previous fiscal year (March 1, 2024 to November 30, 2024)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments					Other (Note)2	Adjustment amount (Note) 3	Quarterly Consolidated Statements of Income (Note)4
	Retail Business	Wholesale Business	Food Service Business	Real Estate Business	Total			
Operating Revenue (Note)1								
(1) Sales revenue to external customers	193,703	3,429	40,754	10,301	248,189	756	-	248,945
(2) Internal operating revenue or transfers between segments	4	4,786	-	1,412	6,203	-	(6,203)	-
Total	193,708	8,215	40,754	11,713	254,392	756	(6,203)	248,945
Segment Profit	5,025	496	4,339	2,572	12,434	50	217	12,702

Note: 1. Operating revenue includes net sales and operating income.

2. The "Other" category is a business segment that is not included in the reporting segment and includes the fitness business.

3. The adjustment amount is due to the elimination of inter-segment transactions.

4. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Not applicable.

(Significant fluctuations in the amount of goodwill)

It is omitted because it is not important.

(Significant Negative Goodwill Accrual)

Not applicable.

II. The nine months of the current fiscal year (March 1, 2025 to November 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments					Other (Note)2	Adjustment amount (Note) 3	Quarterly Consolidated Statements of Income (Note)4
	Retail Business	Wholesale Business	Food Service Business	Real Estate Business	Total			
Operating Revenue (Note)1								
(1) Sales revenue to external customers	208,562	3,042	44,815	10,937	267,357	839	-	268,196
(2) Internal operating revenue or transfers between segments	4	5,181	-	1,496	6,682	-	(6,682)	-
Total	208,566	8,223	44,815	12,433	274,039	839	(6,682)	268,196
Segment Profit	4,446	388	3,917	2,656	11,409	82	105	11,597

Note: 1. Operating revenue includes net sales and operating income.

2. The "Other" category is a business segment that is not included in the reporting segment and includes the fitness business.

3. The adjustment amount is due to the elimination of inter-segment transactions.

4. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

Not applicable.

(Significant fluctuations in the amount of goodwill)

In the Retail segment, the acquisition of shares in Pets First Holdings Co., Ltd. resulted in goodwill of 6,023 million yen in the second quarter of the fiscal year .

The amount of goodwill is provisionally calculated because the allocation of acquisition costs has not been completed at the end of the third quarter of the current fiscal year.

(Significant Negative Goodwill Accrual)

Not applicable.