#### Translation

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# Summary of Consolidated Financial Results for the Year Ended February 28, 2022 (Based on Japanese GAAP)

April 11, 2022

Company name: ARCLAND SAKAMOTO CO.,LTD.

Stock exchange listing: Tokyo

Stock code: 9842 URL https://www.arcland.co.jp/

Representative: President and COO Haruhiko Sakamoto

Director, General Manager,

Inquiries: Mitsuaki Shida TEL 0256-33-6000

Administration Headquarters

Scheduled date of ordinary general meeting of shareholders: May 26, 2022
Scheduled date to file Securities Report: May 26, 2022
Scheduled date to commence dividend payments: May 27, 2022

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended February 28, 2022 (from February 21, 2021 to February 28, 2022)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

|                              | Net sales       |      | Operating profit |      | Ordinary profit |      | Profit attributable to owners of parent |      |
|------------------------------|-----------------|------|------------------|------|-----------------|------|---|------|
|                              | Millions of yen | %    | Millions of yen  | %    | Millions of yen | %    | Millions of yen                         | %    |
| Year ended February 28, 2022 | 357,190         | _    | 20,919           | _    | 23,281          | _    | 16,393                                  | _    |
| Year ended February 20, 2021 | 178,575         | 63.1 | 16,116           | 68.3 | 16,956          | 63.1 | 8,725                                   | 80.0 |

|                              | Earnings per share | Diluted earnings per<br>share | Profit attributable to<br>owners of<br>parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|------------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
|                              | Yen                | Yen                           | %  | %                            | %                          |
| Year ended February 28, 2022 | 404.20             | -                             | 18.4   | 6.4                          | 5.9                        |
| Year ended February 20, 2021 | 215.13             | _                             | 11.3   | 7.4                          | 9.0                        |

#### (2) Consolidated financial position

|                         | Total assets    | Net assets      | Equity ratio | Net assets per share |
|-------------------------|-----------------|-----------------|--------------|----------------------|
|                         | Millions of yen | Millions of yen | %            | Yen                  |
| As of February 28, 2022 | 371,769         | 107,403         | 26.0         | 2,386.98             |
| As of February 20, 2021 | 353,379         | 91,048          | 23.0         | 2,004.99             |

#### (3) Consolidated cash flows

|                              | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
|                              | Millions of yen                      | Millions of yen                      | Millions of yen                      | Millions of yen                            |
| Year ended February 28, 2022 | 27,960                               | (19,554)                             | (3,680)                              | 30,353                                     |
| Year ended February 20, 2021 | 6,525                                | (97,552)                             | 96,522                               | 25,605                                     |

#### 2. Cash dividends

|  |                 | Annual dividends per share |                 |                 |       |                   | Dividend payout      | Ratio of dividends<br>to net assets |
|--|-----------------|----------------------------|-----------------|-----------------|-------|-------------------|----------------------|-------------------------------------|
|  | 1st quarter-end | 2nd quarter-end            | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated)                      |
|  | Yen             | Yen                        | Yen             | Yen             | Yen   | Millions of yen   | %                    | %                                   |
| Year ended February 20, 2021             | _               | 15.00                      | _               | 20.00           | 35.00 | 1,419             | 16.3                 | 1.8                                 |
| Year ended February 28, 2022             | -               | 15.00                      | -               | 20.00           | 35.00 | 1,419             | 8.7                  | 1.6                                 |
| Year ending February 28, 2023 (Forecast) | -               | 15.00                      | -               | 20.00           | 35.00 |                   | 10.1                 |                                     |

3. Forecast of consolidated financial results for the year ending February 28, 2023 (from March 1, 2022 to February 28, 2023)

Percentages indicate year-on-year changes

|                                      | Net sales Operating profit |   | ofit            | Ordinary profit |                 | Profit attributable to owners of parent |                 | Earnings per share |        |
|--------------------------------------|----------------------------|---|-----------------|-----------------|-----------------|---|-----------------|--------------------|--------|
|                                      | Millions of yen            | % | Millions of yen | %               | Millions of yen | %                                       | Millions of yen | %                  | Yen    |
| Six months ending<br>August 31, 2022 | 169,000                    | _ | 14,700          | _               | 14,500          | _                                       | 8,600           | _                  | 212.04 |
| Full year                            | 330,000                    | Ī | 25,650          | -               | 25,000          | Ī                                       | 14,000          | Ī                  | 345.19 |

#### 4. Notes

(1) Changes in significant subsidiaries during the year ended February 28, 2022 No (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No Changes in accounting policies due to other reasons: No Changes in accounting estimates: No Restatement of prior period financial statements: No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| Total number of issued shares at the end of the period (including treasury shares) |                   |                              |                   |  |  |  |  |  |
|--|-------------------|------------------------------|-------------------|--|--|--|--|--|
| As of February 28, 2022  | 41,381,686 shares | As of February 20, 2021      | 41,381,686 shares |  |  |  |  |  |
| Number of treasury shares at the end of the period                                 |                   |                              |                   |  |  |  |  |  |
| As of February 28, 2022  | 824,077 shares    | As of February 20, 2021      | 824,029 shares    |  |  |  |  |  |
| Average number of shares during the period   |                   |                              |                   |  |  |  |  |  |
| Year ended February 28, 2022   | 40,557,637 shares | Year ended February 20, 2021 | 40,557,678 shares |  |  |  |  |  |

## Consolidated financial statements Consolidated balance sheets

|                                       |                         | (Millions of yen)       |
|---------------------------------------|-------------------------|-------------------------|
|                                       | As of February 20, 2021 | As of February 28, 2022 |
| Assets                                |                         |                         |
| Current assets                        |                         |                         |
| Cash and deposits                     | 25,613                  | 30,362                  |
| Notes and accounts receivable - trade | 9,785                   | 8,687                   |
| Merchandise and finished goods        | 55,048                  | 50,514                  |
| Raw materials and supplies            | 15                      | 23                      |
| Other                                 | 6,018                   | 7,437                   |
| Allowance for doubtful accounts       | (31)                    | (32)                    |
| Total current assets                  | 96,449                  | 96,992                  |
| Non-current assets                    |                         |                         |
| Property, plant and equipment         |                         |                         |
| Buildings and structures              | 178,232                 | 190,778                 |
| Accumulated depreciation              | (88,139)                | (92,701)                |
| Buildings and structures, net         | 90,092                  | 98,077                  |
| Land                                  | 56,201                  | 72,485                  |
| Leased assets                         | 30,859                  | 30,886                  |
| Accumulated depreciation              | (6,436)                 | (7,616)                 |
| Leased assets, net                    | 24,423                  | 23,270                  |
| Construction in progress              | 5,865                   | 1,982                   |
| Other                                 | 15,332                  | 16,818                  |
| Accumulated depreciation              | (10,364)                | (11,341)                |
| Other, net                            | 4,967                   | 5,476                   |
| Total property, plant and equipment   | 181,551                 | 201,292                 |
| Intangible assets                     |                         |                         |
| Goodwill                              | 23,538                  | 20,452                  |
| Trademark right                       | 9,566                   | 9,081                   |
| Leasehold interests in land           | 3,466                   | 3,805                   |
| Software                              | 2,815                   | 3,403                   |
| Other                                 | 189                     | 135                     |
| Total intangible assets               | 39,575                  | 36,878                  |
| Investments and other assets          |                         |                         |
| Investment securities                 | 8,682                   | 9,200                   |
| Leasehold and guarantee deposits      | 23,459                  | 23,901                  |
| Long-term prepaid expenses            | 1,077                   | 1,145                   |
| Long-term loans receivable            | 2,063                   | 1,879                   |
| Deferred tax assets                   | 443                     | 437                     |
| Other                                 | 89                      | 61                      |
| Allowance for doubtful accounts       | (12)                    | (19)                    |
| Total investments and other assets    | 35,802                  | 36,606                  |
| Total non-current assets              | 256,929                 | 274,777                 |
| Total assets                          | 353,379                 | 371,769                 |
|                                       |                         | 2. =,707                |

|  |                         | (Millions of yen)       |  |
|--|-------------------------|-------------------------|--|
|  | As of February 20, 2021 | As of February 28, 2022 |  |
| Liabilities  |                         |                         |  |
| Current liabilities  |                         |                         |  |
| Accounts payable - trade                                   | 20,909                  | 19,145                  |  |
| Electronically recorded obligations - operating            | 21,581                  | 25,554                  |  |
| Short-term borrowings                                      | 104,530                 | 56,100                  |  |
| Current portion of long-term borrowings                    | 9,115                   | 27,000                  |  |
| Lease obligations  | 1,853                   | 1,881                   |  |
| Accounts payable - other                                   | 6,337                   | 2,924                   |  |
| Income taxes payable                                       | 4,939                   | 4,115                   |  |
| Accrued expenses   | 6,159                   | 4,780                   |  |
| Provision for bonuses                                      | 884                     | 1,317                   |  |
| Provision for bonuses for directors (and other officers)   | 42                      | =                       |  |
| Provision for sales returns                                | 2                       | 2                       |  |
| Provision for point card certificates                      | 158                     | 259                     |  |
| Advances received  | 1,345                   | 2,004                   |  |
| Asset retirement obligations                               | 4                       | 45                      |  |
| Other  | 1,672                   | 1,929                   |  |
| Total current liabilities                                  | 179,535                 | 147,061                 |  |
| Non-current liabilities                                    |                         |                         |  |
| Bonds payable  | 2,110                   | 2,109                   |  |
| Long-term borrowings                                       | 25,600                  | 56,500                  |  |
| Lease obligations  | 30,991                  | 29,711                  |  |
| Long-term guarantee deposits                               | 11,881                  | 14,107                  |  |
| Retirement benefit liability                               | 513                     | 481                     |  |
| Provision for retirement benefits for directors (and other |                         |                         |  |
| officers)  | 180                     | 180                     |  |
| Asset retirement obligations                               | 4,514                   | 5,047                   |  |
| Deferred tax liabilities                                   | 6,562                   | 8,704                   |  |
| Other  | 439                     | 462                     |  |
| Total non-current liabilities                              | 82,794                  | 117,304                 |  |
| Total liabilities  | 262,330                 | 264,366                 |  |
| Net assets   | - /                     | - 7                     |  |
| Shareholders' equity                                       |                         |                         |  |
| Share capital  | 6,462                   | 6,462                   |  |
| Capital surplus  | 6,276                   | 6,274                   |  |
| Retained earnings  | 68,166                  | 83,139                  |  |
| Treasury shares  | (641)                   | (641)                   |  |
| Total shareholders' equity                                 | 80,264                  | 95,235                  |  |
| Accumulated other comprehensive income                     | 00,201                  | 73,233                  |  |
| Valuation difference on available-for-sale securities      | 1,144                   | 1,552                   |  |
| Foreign currency translation adjustment                    | (64)                    | (61)                    |  |
| Deferred gains or losses on hedges                         | (26)                    | 83                      |  |
| Total accumulated other comprehensive income               | 1,053                   | 1,574                   |  |
|  |                         |                         |  |
| Non-controlling interests                                  | 9,730                   | 10,593                  |  |
| Total net assets   | 91,048                  | 107,403                 |  |
| Total liabilities and net assets                           | 353,379                 | 371,769                 |  |
|  |                         |                         |  |

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended February 20, 2021 February 28, 2022 Net sales 178,575 357,190 Cost of sales 110,603 226,680 130,510 Gross profit 67,971 Operating revenue 5,082 13,725 Lease revenue Other 205 Operating gross profit 73,053 144,441 Selling, general and administrative expenses 56,937 123,522 16,116 20,919 Operating profit Non-operating income Interest income 24 79 Dividend income 180 214 Purchase discounts 309 316 Foreign exchange gains 80 Subsidy income 289 2,691 170 237 Share of profit of entities accounted for using equity method 324 421 1,298 4,042 Total non-operating income Non-operating expenses Interest expenses 387 1,394 Foreign exchange losses 0 251 Commission for syndicated loans Other 70 34 458 Total non-operating expenses 1,680 16,956 Ordinary profit 23,281 Extraordinary income 10,252 Gain on sale of non-current assets Income from exited tenant 40 4 Gain on transfer of store 31 Gain on sale of investment securities 14 Gain on step acquisitions 435 13 12 Other Total extraordinary income 536 10,269 Extraordinary losses Loss on retirement of non-current assets 45 367 Loss on disaster 85 Impairment losses 1,141 2,911 compensation from tenant transfer 119 Loss on store closings 230 627 Dismantlement expanses 125 66 Loss on valuation of goods 1,241 Loss on valuation of investment securities 190 161 191 1,835 Total extraordinary losses 5,668

15,657

27,882

Profit before income taxes

|  |                   | ,                 |
|--|-------------------|-------------------|
|  | Fiscal year ended | Fiscal year ended |
|  | February 20, 2021 | February 28, 2022 |
| Income taxes - current                           | 5,676             | 8,278             |
| Income taxes - deferred                          | 12                | 1,971             |
| Total income taxes                               | 5,688             | 10,250            |
| Profit   | 9,969             | 17,632            |
| Profit attributable to non-controlling interests | 1,243             | 1,238             |
| Profit attributable to owners of parent          | 8,725             | 16,393            |

# Consolidated statements of comprehensive income

|                   | (Willions of yell)  |  |
|-------------------|---|--|
| Fiscal year ended | Fiscal year ended   |  |
| February 20, 2021 | February 28, 2022   |  |
| 9,969             | 17,632  |  |
|                   |   |  |
| 562               | 407   |  |
| (25)              | 10  |  |
| (26)              | 109   |  |
| (11)              | 3   |  |
|                   |   |  |
| 498               | 531   |  |
| 10,467            | 18,163  |  |
|                   |   |  |
| 9,244             | 16,914  |  |
| 1,222             | 1,249   |  |
|                   | February 20, 2021  9,969  562 (25) (26) (11)  498  10,467 |  |

# **Consolidated statements of changes in equity** Fiscal year ended February 20, 2021

|  |               | Shareholders' equity |                   |                 |                            |  |  |  |
|--|---------------|----------------------|-------------------|-----------------|----------------------------|--|--|--|
|  | Share capital | Capital surplus      | Retained earnings | Treasury shares | Total shareholders' equity |  |  |  |
| Balance at beginning of period                       | 6,462         | 6,582                | 60,657            | (641)           | 73,061                     |  |  |  |
| Changes during period                                |               |                      |                   |                 |                            |  |  |  |
| Dividends of surplus                                 |               |                      | (1,216)           |                 | (1,216)                    |  |  |  |
| Profit attributable to owners of parent              |               |                      | 8,725             |                 | 8,725                      |  |  |  |
| Purchase of shares of consolidated subsidiaries      |               | (305)                |                   |                 | (305)                      |  |  |  |
| Purchase of treasury shares                          |               |                      |                   | (0)             | (0)                        |  |  |  |
| Net changes in items other than shareholders' equity |               |                      |                   |                 |                            |  |  |  |
| Total changes during period                          | _             | (305)                | 7,508             | (0)             | 7,202                      |  |  |  |
| Balance at end of period                             | 6,462         | 6,276                | 68,166            | (641)           | 80,264                     |  |  |  |

|  | Accumulated other comprehensive income                         |   |                                    |  |                           |                  |
|--|--|---|------------------------------------|--|---------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Foreign currency<br>translation<br>adjustment | Deferred gains or losses on hedges | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period                       | 576  | (42)  | _                                  | 534  | 9,509                     | 83,105           |
| Changes during period                                |  |   |                                    |  |                           |                  |
| Dividends of surplus                                 |  |   |                                    |  |                           | (1,216)          |
| Profit attributable to owners of parent              |  |   |                                    |  |                           | 8,725            |
| Purchase of shares of consolidated subsidiaries      |  |   |                                    |  |                           | (305)            |
| Purchase of treasury shares                          |  |   |                                    |  |                           | (0)              |
| Net changes in items other than shareholders' equity | 568  | (21)  | (26)                               | 519  | 221                       | 740              |
| Total changes during period                          | 568  | (21)  | (26)                               | 519  | 221                       | 7,943            |
| Balance at end of period                             | 1,144  | (64)  | (26)                               | 1,053  | 9,730                     | 91,048           |

|  | Shareholders' equity |                 |                   |                 |                            |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                       | 6,462                | 6,276           | 68,166            | (641)           | 80,264                     |
| Changes during period                                |                      |                 |                   |                 |                            |
| Dividends of surplus                                 |                      |                 | (1,419)           |                 | (1,419)                    |
| Profit attributable to owners of parent              |                      |                 | 16,393            |                 | 16,393                     |
| Change in scope of consolidation                     |                      |                 | (1)               |                 | (1)                        |
| Purchase of shares of consolidated subsidiaries      |                      | (1)             |                   |                 | (1)                        |
| Purchase of treasury shares                          |                      |                 |                   | (0)             | (0)                        |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |
| Total changes during period                          | _                    | (1)             | 14,973            | (0)             | 14,971                     |
| Balance at end of period                             | 6,462                | 6,274           | 83,139            | (641)           | 95,235                     |

|  | Accumulated other comprehensive income                         |   |                                    |  |                           |                  |
|--|--|---|------------------------------------|--|---------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Foreign currency<br>translation<br>adjustment | Deferred gains or losses on hedges | Total accumulated other comprehensive income | Non-controlling interests | Total net assets |
| Balance at beginning of period                       | 1,144  | (64)  | (26)                               | 1,053  | 9,730                     | 91,048           |
| Changes during period                                |  |   |                                    |  |                           |                  |
| Dividends of surplus                                 |  |   |                                    |  |                           | (1,419)          |
| Profit attributable to owners of parent              |  |   |                                    |  |                           | 16,393           |
| Change in scope of consolidation                     |  |   |                                    |  |                           | (1)              |
| Purchase of shares of consolidated subsidiaries      |  |   |                                    |  |                           | (1)              |
| Purchase of treasury shares                          |  |   |                                    |  |                           | (0)              |
| Net changes in items other than shareholders' equity | 407  | 3   | 109                                | 520  | 862                       | 1,383            |
| Total changes during period                          | 407  | 3   | 109                                | 520  | 862                       | 16,354           |
| Balance at end of period                             | 1,552  | (61)  | 83                                 | 1,574  | 10,593                    | 107,403          |

### **Consolidated statements of cash flows**

| <u> </u>  | Fiscal year ended | Fiscal year ended |
|---|-------------------|-------------------|
|   | February 20, 2021 | February 28, 2022 |
| Cash flows from operating activities                          |                   |                   |
| Profit before income taxes                                    | 15,657            | 27,882            |
| Depreciation  | 4,761             | 11,930            |
| Amortization of goodwill                                      | 628               | 1,648             |
| Impairment losses   | 1,141             | 2,911             |
| Increase (decrease) in allowance for doubtful accounts        | 2                 | 7                 |
| Increase (decrease) in provision for point card certificates  | (214)             | 100               |
| Increase (decrease) in retirement benefit liability           | (2)               | (32)              |
| Interest and dividend income                                  | (205)             | (294)             |
| Interest expenses   | 387               | 1,394             |
| Foreign exchange losses (gains)                               | 0                 | (80               |
| Share of loss (profit) of entities accounted for using equity | (170)             | (227              |
| method  | (170)             | (237)             |
| Subsidy income  | (289)             | (2,691            |
| Loss (gain) on step acquisitions                              | (435)             | _                 |
| Gain on transfer of store                                     | (31)              | -                 |
| Loss (gain) on sale of non-current assets                     | _                 | (10,232           |
| Loss on retirement of non-current assets                      | 45                | 367               |
| Loss on store closings  | 230               | 627               |
| DismantlementExpenses   | 66                | 125               |
| Loss (gain) on valuation of investment securities             | 190               | -                 |
| Loss on valuation of goods                                    | _                 | 1,241             |
| Decrease (increase) in trade receivables                      | (849)             | 1,102             |
| Decrease (increase) in inventories                            | 352               | 3,300             |
| Decrease (increase) in other assets                           | (1,148)           | (741              |
| Increase (decrease) in trade payables                         | (2,607)           | (357              |
| Increase (decrease) in other liabilities                      | (6,135)           | (2,784            |
| Other, net  | 251               | 300               |
| Subtotal  | 11,624            | 35,488            |
| Interest and dividends received                               | 184               | 286               |
| Interest paid   | (317)             | (1,279            |
| Subsidies received  | 249               | 2,525             |
| Income taxes paid   | (5,216)           | (9,062            |
| Net cash provided by (used in) operating activities           | 6,525             | 27,960            |

|   |                   | (Millions of yen) |
|---|-------------------|-------------------|
|   | Fiscal year ended | Fiscal year ended |
|   | February 20, 2021 | February 28, 2022 |
| Cash flows from investing activities                            |                   |                   |
| Purchase of property, plant and equipment                       | (6,544)           | (39,345)          |
| Proceeds from sale of property, plant and equipment             | 103               | 20,581            |
| Purchase of intangible assets                                   | (293)             | (2,437)           |
| Purchase of investment securities                               | (8)               | (8)               |
| Proceeds from sale of investment securities                     | 156               | 317               |
| Payments of leasehold and guarantee deposits                    | (124)             | (1,292)           |
| Proceeds from refund of leasehold and guarantee deposits        | 842               | 886               |
| Purchase of long-term prepaid expenses                          | (19)              | (223)             |
| Loan advances   | (2,532)           | (389)             |
| Proceeds from collection of loans receivable                    | 353               | 112               |
| Guarantee deposits received                                     | 602               | 2,581             |
| Refund of guarantee deposits received                           | (127)             | (430)             |
| Purchase of shares of subsidiaries resulting in change in scope | (00.207)          |                   |
| of consolidation  | (90,297)          | _                 |
| Other, net  | 336               | 93                |
| Net cash provided by (used in) investing activities             | (97,552)          | (19,554)          |
| Cash flows from financing activities                            |                   |                   |
| Net increase (decrease) in short-term borrowings                | 99,630            | (48,430)          |
| Proceeds from long-term borrowings                              | _                 | 79,000            |
| Repayments of long-term borrowings                              | (53)              | (30,216)          |
| Repayments of lease obligations                                 | (529)             | (2,228)           |
| Dividends paid  | (1,216)           | (1,419)           |
| Dividends paid to non-controlling interests                     | (343)             | (386)             |
| Purchase of shares of subsidiaries not resulting in change in   | (0.62)            | (0)               |
| scope of consolidation  | (963)             | (0)               |
| Other, net  | (0)               | (0)               |
| Net cash provided by (used in) financing activities             | 96,522            | (3,680)           |
| Effect of exchange rate change on cash and cash equivalents     | (7)               | 22                |
| Net increase (decrease) in cash and cash equivalents            | 5,487             | 4,748             |
| Cash and cash equivalents at beginning of period                | 20,118            | 25,605            |
| Cash and cash equivalents at end of period                      | 25,605            | 30,353            |
| — — — — — — — — — — — — — — — — — — —                           | 25,005            | 30,333            |